

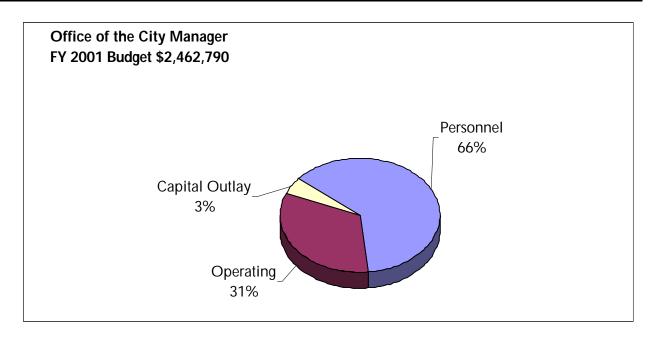
# OFFICE OF THE CITY MANAGER DEPARTMENT OVERVIEW

#### MISSION:

The Office of the City Manager coordinates the overall activities of the City, implements policies/procedures established by the Mayor and City Council, provides numerous specialized services and also provides accurate and timely personnel information, services, and training for all City employees.

|                             | <b>Budgeted</b> | <b>Budgeted</b> | Proposed        | Adopted     |
|-----------------------------|-----------------|-----------------|-----------------|-------------|
| <b>Budget Summary</b>       | 1998 - 99       | 1999 - 00       | 2000 - 01       | 2000 - 01   |
| Mayor & Council             | \$<br>116,069   | \$<br>141,587   | \$<br>138,241   | 138,241     |
| Legal Services              | 180,756         | 160,815         | 171,875         | 171,875     |
| Registration & Elections    | -               | 1,800           | 13,000          | 13,000      |
| Office of the City Manager  | 512,268         | 720,522         | 530,898         | 530,898     |
| Economic Development        | 153,836         | 286,328         | 271,011         | 271,011     |
| Human Resources             | 315,403         | 274,081         | 377,193         | 377,193     |
| Public Information          | 121,006         | 461,094         | 434,199         | 434,199     |
| Cable Television Channel 54 | -               | 174,361         | 303,663         | 303,663     |
| Kentlands Mansion           | 217,239         | 212,647         | 222,710         | 222,710     |
| TOTAL                       | \$<br>1,616,577 | \$<br>2,433,235 | \$<br>2,462,790 | \$2,462,790 |

# **OFFICE OF THE CITY MANAGER DEPARTMENT OVERVIEW**



#### **STAFFING SUMMARY BY POSITION:**

| N | layor & Council:         | FY 00 | FY 01 |
|---|--------------------------|-------|-------|
|   | Administrative Assistant | 1.0   | 1.0   |
|   | Part-Time Personnel      | 0.2   | 0.2   |
|   | Subtotal                 | 1.2   | 1.2   |

| Legal Services: | FY 00 | FY 01 |
|-----------------|-------|-------|
| None            | 0.0   | 0.0   |

| Registrations & Elections: | FY 00 | FY 01 |
|----------------------------|-------|-------|
| None                       | 0.0   | 0.0   |
|                            |       |       |

| Office of the City Manager:    | FY 00 | FY 01 |
|--------------------------------|-------|-------|
| City Manager                   | 1.0   | 1.0   |
| Deputy City Manager            | 1.0   | 0.0   |
| Assistant City Manager         | 1.0   | 2.0   |
| Assistant to the City Manager  | 1.0   | 0.0   |
| Environmental Specialist       | 0.0   | 1.0   |
| Executive Secretary            | 0.0   | 1.0   |
| Administrative Secretary       | 2.0   | 1.0   |
| Receptionist                   | 1.0   | 0.0   |
| Employment Agreement Personnel | 1.0   | 0.0   |
| Part-Time Personnel            | 1.5   | 1.5   |
| Subtotal                       | 9.5   | 7.5   |

| Н | uman Resources:           | FY 00 | FY 01 |
|---|---------------------------|-------|-------|
|   | Human Resources Director  | 1.0   | 1.0   |
|   | Quality Coordinator       | 1.0   | 1.0   |
|   | Human Resources Associate | 1.0   | 1.0   |
|   | Subtotal                  | 3.0   | 3.0   |

| Ec | conomic Development:                  | FY 00 | FY 01 |
|----|---------------------------------------|-------|-------|
|    | Economic Development Director         | 1.0   | 1.0   |
|    | Grants Administrator                  | 0.0   | 1.0   |
|    | Olde Towne Revitalization Coordinator | 1.0   | 0.0   |
|    | Employment Agreement Personnel        | 1.0   | 0.0   |
|    | Subtotal                              | 3.0   | 2.0   |

| P | ublic Information:            | FY 00 | FY 01 |
|---|-------------------------------|-------|-------|
|   | Public Information Director   | 1.0   | 1.0   |
|   | Public Information Specialist | 1.0   | 1.0   |
|   | Graphics Specialist           | 1.0   | 1.0   |
|   | Graphics Artist               | 1.0   | 1.0   |
|   | Part-Time Personnel           | 0.6   | 0.6   |
|   | Subtotal                      | 4.6   | 4.6   |

| C | able Television Channel 54:    | FY 00 | FY 01 |
|---|--------------------------------|-------|-------|
|   | Cable Program Producer         | 1.0   | 1.0   |
|   | Cable Program Director         | 1.0   | 1.0   |
|   | Employment Agreement Personnel | 0.0   | 1.0   |
|   | Part-Time Personnel            | 0.3   | 0.3   |
|   | Subtotal                       | 2.3   | 3.3   |

| K | entlands Mansion:           | FY 00 | FY 01 |
|---|-----------------------------|-------|-------|
|   | Community Facility Director | 1.0   | 1.0   |
|   | Part-Time Personnel         | 4.1   | 4.1   |
|   | Subtotal                    | 5.1   | 5.1   |

| T | OTAL:     | FY 00 | FY 01 |
|---|-----------|-------|-------|
|   | Personnel | 28.7  | 27.7  |



101 - Mayor & Council

#### **SERVICES PROVIDED:**

The Mayor and five Council members constitute the legislative and policy-making body of the City government. They enact ordinances and resolutions, review and adopt the budget, authorize contracts, consider planning and zoning matters referred to them by the Planning Commission, and establish programs and general policy for the welfare of the City and its citizens. The Mayor and members of the Council are elected at-large on a non-partisan basis for staggered four-year terms. The Mayor serves as President of the Council and is a nonvoting member; however, he does have veto authority on all ordinances. The Council may override his veto by a four-fifths vote. With ratification of the Council, the Mayor appoints the City Attorney and members of the Planning Commission, Board of Appeals, Board of Supervisors of Elections and citizen advisory committees. Under the Charter, the Council appoints the City Manager and

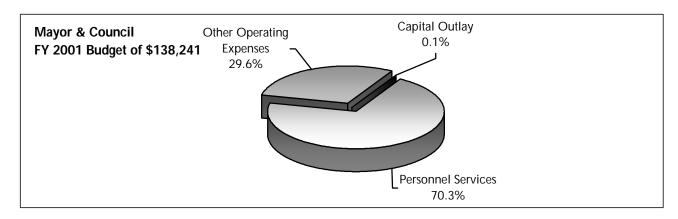
selects, from among the members, a Vice President to serve in the absence of the Mayor.

#### **FY WORK PLAN GOALS:**

- Assist with preparations for 2001 General Election
- Continue to provide Mayor and Council meeting packages that are complete and accurate

- 010 Salaries reflect a retirement and promotion of one person from the Office of the City Manager. As a result, full-time salary will be decreased by \$13,090.
- 600 Miscellaneous increased for intergovernmental program and M&CC Strategic Planning Retreat.

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed<br>2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Personnel Services       | \$102,889             | \$105,422             | \$97,205              | \$97,205             |
| Other Operating Expenses | 34,055                | 36,065                | 40,936                | 40,936               |
| Capital Outlay           | 100                   | 100                   | 100                   | 100                  |
| TOTAL                    | \$137,044             | \$141,587             | \$138,241             | \$138,241            |





111 - Legal Services

#### **SERVICES PROVIDED:**

Funding in this activity is for the services of the City Attorney as well as any other legal services needed during the year. The City Attorney, appointed by the Mayor with the approval of the Council, is the legal advisor to the Mayor and City Council, City Manager and all departments, boards and commissions of the City government. The City Attorney must be admitted to practice by the Maryland Court of Appeals and is employed on a fee basis. The City Attorney attends City Council meetings and meetings of the boards and commissions as needed and provides counsel and assistance relative to legal issues which may arise. He is also responsible for representing the City in litigation and other legal

disputes; reviews or prepares proposed Charter amendments, ordinances, resolutions and other legal documents; and gives legal advice.

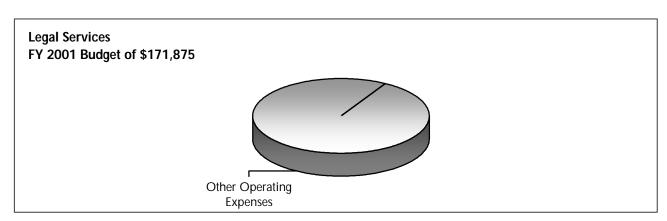
#### **FY WORK PLAN GOALS:**

- Provide legal representation for the City in any legal action
- Provide timely legal advice to the Mayor, City Council, City Manager, boards, commissions, and City staff as requested

#### SIGNIFICANT CHANGES FOR FY 01:

 330 - Legal increased \$6,500 to reflect increased use of City Attorney.

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed<br>2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Personnel Services       | \$0                   | \$0                   | \$0                   | \$0                  |
| Other Operating Expenses | 164,255               | 160,815               | 171,875               | 171,875              |
| Capital Outlay           | 0                     | 0                     | 0                     | 0                    |
| TOTAL                    | \$164,255             | \$160,815             | \$171,875             | \$171,875            |



| Performance Indicators    | Actual<br>1998 – 99 | Budgeted<br>1999 – 00 | Projected<br>2000 – 01 |
|---------------------------|---------------------|-----------------------|------------------------|
| Requests for Legal Review | 250                 | 250                   | 250                    |
| Ordinances Reviewed       | 22                  | 25                    | 25                     |





122 - Registration & Elections

#### **SERVICES PROVIDED:**

The Board of Supervisors of Elections consists of five members and one alternate who are residents appointed for four-year staggered terms by the Mayor, with the approval of a majority of the Council. The Board is responsible for supervising the registration of voters and conducting City elections. Registration for City elections is concurrent with registrations for national, state and county elections in that any City resident registered with Montgomery County for national, state and county elections will be entitled to vote in any City election. Citizens may register any time except the period 30 days prior to any regular or special election. Approximately

22,000 City residents are registered voters. The next regularly scheduled City election will be April 30, 2001, for the offices of Mayor and two members of the City Council.

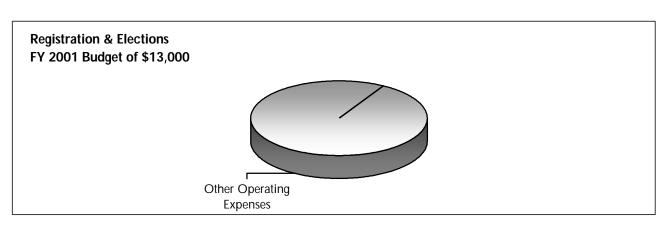
#### **FY WORK PLAN GOALS:**

- Evaluate 1999 election process to determine improvement areas
- Increase the number of registered voters that participate in City elections

#### SIGNIFICANT CHANGES FOR FY 01:

Total budget increased by \$11,200 to reflect election

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed 2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|--------------------|----------------------|
| Personnel Services       | \$0                   | \$0                   | \$0                | \$0                  |
| Other Operating Expenses | 10,500                | 1,800                 | 13,000             | 13,000               |
| Capital Outlay           | 0                     | 0                     | 0                  | 0                    |
| TOTAL                    | \$10,500              | \$1,800               | \$13,000           | \$13,000             |



| Performance Indicators                           | Actual<br>1998 – 99 | Budgeted<br>1999 – 00 | Projected<br>2000 - 01 |
|--|---------------------|-----------------------|------------------------|
| Number of Voters Per Polling Place - Montgomery  | 712                 | 0                     | 750                    |
| Number of Voters Per Polling Place - Fields Road | 354                 | 0                     | 400                    |
| Number of Voters Per Polling Place - City Hall   | 1,225               | 0                     | 1,300                  |
| Number of Registered Voters in City              | 20,766              | 22,000                | 22,000                 |
| Number of Persons Voting in City Election        | 2,291               | 0                     | 2,450                  |







131 - Office of the City Manager

#### **SERVICES PROVIDED:**

The City Manager is the chief executive officer and with the assistance of two Assistant City Managers, directs and coordinates the general administration of the City government. The Office of the City Manager provides management and administrative support for operating departments as well as programs and initiatives established by the Mayor and Council. The City Manager coordinates the enforcement and execution of all laws and ordinances of the City and, pursuant to the Charter, appoints and, when necessary, suspends or removes all employees unless that authority is delegated to a department head.

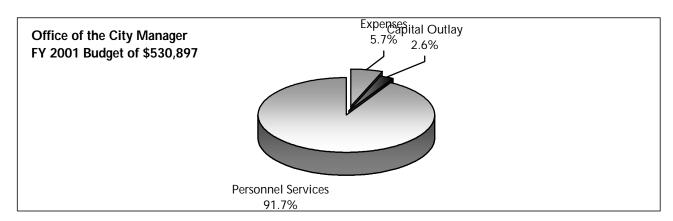
#### **FY WORK PLAN GOALS:**

- Hold three (3) Council in the Communities meetings per month
- Link Strategic Plan with long-term Financial Plan

- Receive citizen feedback from a variety of sources to ensure the City is providing the services our citizens need
- Review overall organization of City government to ensure structure is optimal for delivery of services

- 050 \$6,000 for new automobile allowance benefit.
- Change reflects the transfer of one position (Quality Coordinator) to Human Resources.
- Changed Environmental Specialist from Employment Agreement to Full-time.
- Promotion of one staff person, to be replaced at a lower rate, to Mayor and City Council account. Promotion of Assistant to the City Manager to Assistant City Manager. Deletion of vacant Deputy City Manager position.

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed 2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|--------------------|----------------------|
| Personnel Services       | \$559,098             | \$680,217             | \$486,762          | \$486,762            |
| Other Operating Expenses | 25,475                | 26,250                | 30,420             | 30,420               |
| Capital Outlay           | 10,902                | 14,055                | 13,716             | 13,716               |
| TOTAL                    | \$595,475             | \$720,522             | \$530,897          | \$530,897            |







133 - Economic Development

#### **SERVICES PROVIDED:**

This activity area involves development of economic and community development programs and services by assisting existing and potential businesses and industries, preparing City marketing materials and strategies, acting as a liaison between the City and the business community, negotiating and administrating cable television agreements, and by seeking and administering grant funding in support of various City Strategic Directions. Funds for the Olde Towne Community Development Corporation (CDC) are also included in this activity area. Revitalization of the Olde Towne District is among the highest economic development priorities.

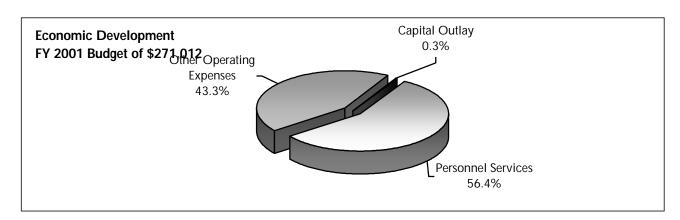
#### **FY WORK PLAN GOALS:**

Acquire West Diamond Avenue Right-of Way

- Expanded print media advertising to increase City name recognition nationally
- Facilitate ongoing Olde Towne redevelopment projects (i.e., DANAC II, Fishman, Parking Garage and Utility Undergrounding)
- Seek increased grant funding in support of Strategic Directions

- 010 & 085 Salaries, Promotion of the Grants Administrator from Employment Agreement to full time.
- 010 Deletion of Olde Towne Revitalization Coordinator position.
- 670 Printing and Binding increased \$29,000 for City marketing materials.

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed 2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|--------------------|----------------------|
| Personnel Services       | \$187,647             | \$200,783             | \$152,945          | \$152,945            |
| Other Operating Expenses | 118,995               | 83,780                | 117,368            | 117,368              |
| Capital Outlay           | 1,600                 | 1,765                 | 698                | 698                  |
| TOTAL                    | \$308,242             | \$286,328             | \$271,012          | \$271,012            |



| Performance Indicators                           | Actual<br>1998 – 99 | Budgeted<br>1999 – 00 | Projected<br>2000 – 01 |
|--|---------------------|-----------------------|------------------------|
| Assessable Commercial Real Property Tax Base     | \$1.454 B           | \$1.500 B             | \$1.600 B              |
| Assessable Commercial Personal Property Tax Base | \$225 M             | \$270 M               | \$270 M                |





135 - Human Resources

#### **SERVICES PROVIDED:**

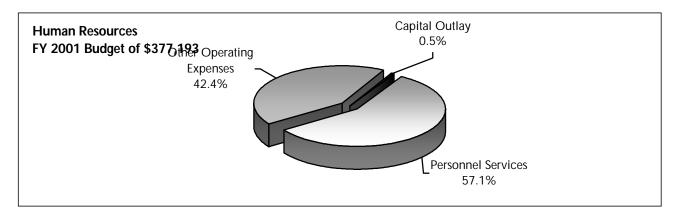
The Office of Human Resources is committed to providing quality services to all City Departments as well as our citizens. These services include: conducting recruitment of personnel; maintaining the classification of all positions; managing and administering all benefits; periodic employee analysis compensation and benefit costs; providing employees with annual benefit statements; administering the employee evaluation system; overseeing and managing workers compensation; and providing training to assure a safe and healthy work environment that stimulates personal and professional development of all employees.

#### FY WORK PLAN GOALS:

- Continue implementation of Gaithersburg City College Training Program
- Coordinate Risk Management Program
- Improve employee orientation program
- Revise Personnel Ordinance and develop new employee handbook

- 010 Salaries, Change reflects the transfer of one position (Quality Coordinator) into Human Resources from the City Manager's Office.
- 600 Miscellaneous increased \$10,000 for classification/compensation consultant.

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed<br>2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Personnel Services       | \$121,295             | \$125,851             | \$215,372             | \$215,372            |
| Other Operating Expenses | 141,075               | 146,245               | 160,018               | 160,018              |
| Capital Outlay           | 0                     | 1,985                 | 1,803                 | 1,803                |
| TOTAL                    | \$262,370             | \$274,081             | \$377,193             | \$377,193            |



| Performance Indicators                 | Actual<br>1998 – 99 | Budgeted<br>1999 – 00 | Projected<br>2000 – 01 |
|--|---------------------|-----------------------|------------------------|
| Number of Worker's Compensation Claims | 30                  | 35                    | 25                     |
| Number of Full-Time Employees          | 165                 | 170                   | 180                    |
| Number of Applications Processed       | 750                 | 2,000                 | 1,500                  |





192 - Public Information

#### **SERVICES PROVIDED:**

Public Information informs citizens about their City government and its programs in a timely fashion using various forms of communication. This is accomplished through news releases, www.ci.gaithersburg.md.us, City publications, and outside advertising. Marketing of all City facilities is coordinated through the Public Information Office.

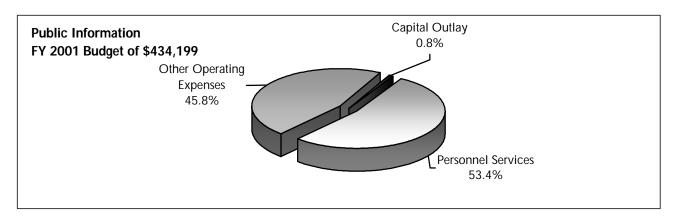
#### **FY WORK PLAN GOALS:**

- Citizen Involvement provide orientation and information to citizens via welcome packets and tours
- Communications Activities Provide public information using creative approaches

- Expand the web page to make it more interactive following the Web Site Work Plan
- Gaithersburg 2000 Committee A Clearinghouse for Events and Activities Regarding the Millennium
- Plan State of City Dinner and Promote Strategic Directions

- 360 Miscellaneous Professional Services increased \$8,000 for marketing consultation, reallocated from account 600.
- 600 Miscellaneous reduced \$49,350 due to Millennium related activities completed in FY 00. Reallocated FY 00 Internet Maint. Fees to account

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed 2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|--------------------|----------------------|
| Personnel Services       | \$188,912             | \$218,994             | \$231,827          | \$231,827            |
| Other Operating Expenses | 170,150               | 238,650               | 198,924            | 198,924              |
| Capital Outlay           | 1,198                 | 3,450                 | 3,448              | 3,448                |
| TOTAL                    | \$360,260             | \$461,094             | \$434,199          | \$434,199            |



| Performance Indicators                            | Actual<br>1998 – 99 | Budgeted<br>1999 – 00 | Projected<br>2000 - 01 |
|---|---------------------|-----------------------|------------------------|
| Website usage number of hits - average hits (user | 7,500               | 7,000                 | 8,000                  |
| Number Press Releases                             | 400                 | 400                   | 400                    |
| Ads Placed in major newspapers for special events | 50                  | 60                    | 60                     |





193 - Cable Television Channel 54

#### **SERVICES PROVIDED:**

Gaithersburg cable television Channel 54/19/13 provides information about City services, programs, and special events to City residents, 24-hours a day, seven days a week. Programs promote involvement government by airing live Mayor and Council meetings and work sessions. Cable television is a viable information tool as more than 12,000 households subscribe through one company with another company providing new service this year. Cable expenses are covered by a franchise fee paid by the subscribers.

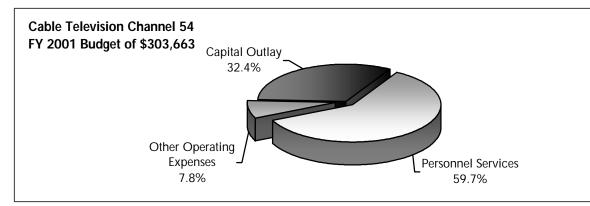
#### **FY WORK PLAN GOALS:**

- Create special programs such as State of the City to highlight City accomplishments
- Produce programs to highlight events and programs

- Provide live coverage of Mayor and Council meetings and work sessions with replays airing the following day and running until the next meeting
- Provide live coverage of Planning Commission meetings with replays airing the following day and running until the next meeting
- Update information pages using creative graphics

- 085 Salaries/Employment Agreement increase for funding the airing of Planning Commission meetings through a contract back-up program director.
- 951 Furniture & Equipment/Replacement increased \$66,485 to reflect funding for existing equipment.

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed<br>2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Personnel Services       | \$113,315             | \$122,736             | \$181,376             | \$181,376            |
| Other Operating Expenses | 20,500                | 19,655                | 23,832                | 23,832               |
| Capital Outlay           | 30,500                | 31,970                | 98,455                | 98,455               |
| TOTAL                    | \$164,315             | \$174,361             | \$303,663             | \$303,663            |



| Performance Indicators                           | Actual<br>1998 – 99 | Budgeted<br>1999 – 00 | Projected<br>2000 – 01 |
|--|---------------------|-----------------------|------------------------|
| Special programs                                 | 10                  | 10                    | 10                     |
| Request for Video Services (coverage and special | 150                 | 150                   | 200                    |
| Number of Cable Subscribers                      | 12,167              | 14,500                | 15,500                 |





424 - Kentlands Mansion

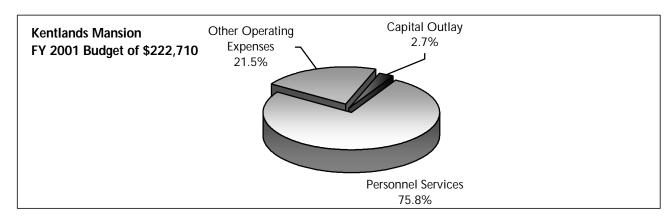
#### **SERVICES PROVIDED:**

The Kentlands Mansion provides citizens with an elegant rental facility for weddings, social functions, parties, business meetings, and conferences. The Mansion is also a gallery for revolving art exhibits through the Council for the Arts

#### **FY WORK PLAN GOALS:**

- Continue to balance rental usage in relation to neighborhood impact
- Increase revenue over FY 2000
- Provide theme brunches and teas

| Summary                  | Budgeted<br>1998 – 99 | Budgeted<br>1999 – 00 | Proposed 2000 – 01 | Adopted<br>2000 – 01 |
|--------------------------|-----------------------|-----------------------|--------------------|----------------------|
| Personnel Services       | \$150,651             | \$160,182             | \$168,791          | \$168,791            |
| Other Operating Expenses | 44,745                | 46,130                | 47,803             | 47,803               |
| Capital Outlay           | 600                   | 6,335                 | 6,116              | 6,116                |
| TOTAL                    | \$195,996             | \$212,647             | \$222,710          | \$222,710            |



| Performance Indicators                                      | Actual<br>1998 – 99 | Budgeted<br>1999 – 00 | Projected<br>2000 - 01 |
|---|---------------------|-----------------------|------------------------|
| Social Bookings   | 150                 | 165                   | 172                    |
| Percent of Budget Supported by Revenue (Accounts 424 & 158) | 48%                 | 49%                   | 50%                    |
| Percent of Available Time Booked Weekends                   | 87%                 | 90%                   | 92%                    |
| Percent of Available Time Booked Weekdays                   | 87%                 | 90%                   | 93%                    |
| Business Meeting Bookings                                   | 250                 | 250                   | 260                    |

